

Critical Success Factor for Pioneer Plants

Accurately estimate cost and performance!*

- Plant cost growth strongly correlated with:
 - Process understanding (integration issues)
 - Project definition (estimate inclusiveness)
- Plant performance strongly correlated with:
 - Number of new steps
 - % of heat and mass balance equations based on data
 - Waste handling difficulties
 - Plant processes primarily solid feedstock

^{* &}quot;Understanding Cost Growth and Performance Shortfalls in Pioneer Process Plants", a study by the Rand Corp. for DOE (1981)

Technology Selection

- - 1º screen: Reported efficacy
 - Obtained from the literature or personal communications
 - 2° screen: Quantitative performance and readiness
 - Mass balanced performance data?
 - Process models show favorable economic potential?
 - Showstopper regulatory/permitting issues?
 - Ready for pilot testing?
 - Available for third party commercialization?

Part II: Presentations

∠Pretreatment – Dan Schell

∠Enzymes – Jim McMillan

Today

- Project Overview
- Market Assessment
- Technical and Economic Analysis
- Life Cycle Analysis

∠Feedstock

- Pretreatment
- Enzyme
- Fermentation Microorganism
- Business plan
- High-level Stage 3 plan

Feedstock

Agricultural residues like corn stover are the cornerstone of DOE's first generation of sugar platform biorefineries.



Critical success factors

- Adequate supply of stover
- Ability to sustainably collect stover
 - Soil health
 - Environmental issues
 - Economic impacts of stover collection and use
- Ability to collect stover cost-effectively
 - Stover costs contribute significantly to ethanol cost



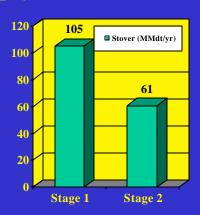


Stage 2 feedstock work involved experts from many organizations within DOE and USDA

- ORNL
 - Collection logistics, resource assessment and macroeconomic impacts
- USDA ARS
 - Soil science research and modeling
- USDA NRCS
 - Soil conservation issues
- USDA Office of Energy
 - Agronomics of bioenergy supply

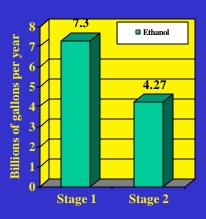
Stage 2 findings Available supply of stover

- Stage 1 analysis estimated 105 MMdt per year of stover in top 10 corn states
- Stage 2 analysis has further refined that estimate at 61 MMdt
- These are conservative estimates based on no changes in current farm practices



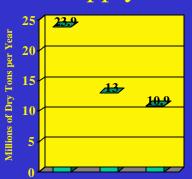
Stage 2 findings Available supply of stover

- Potential ethanol supply and demand are well matched
 - The available market for stover derived ethanol is at least 3 billion gallons beyond the future supply from corn grain
 - Stage 2 estimates of supply confirm the ability to support this market



Stage 2 findings More rigor in assessment of sustainable stover supply

- The stage 1 preliminary analysis for Iowa showed 23.9 MM dry tons per year available
- In stage 2, we continued to improve our understanding of sustainable collection
 - Stage 1
 - Stage 2
 - Erosion control limits
 - Soil carbon limits

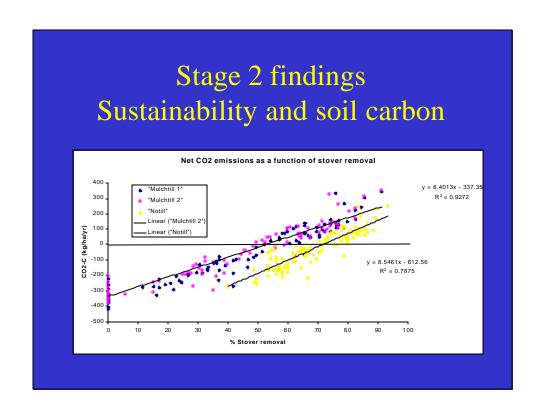


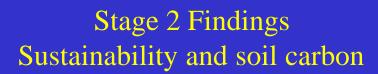
Stage 2 findings Economic impacts of stover to ethanol in Iowa

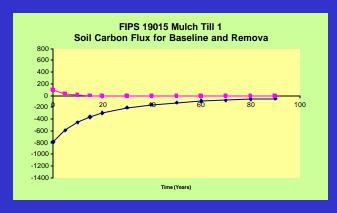
- At a selling price of \$1.25 per gallon ethanol
 - 15 economically feasible plants, producing almost 1 bgy of Ethanol
 - Create 14,253 annual jobs in industrial (57%), transportation (24%) and ag sectors (19%)
 - Create \$2.4 billion in annual Total Product Output in industrial (71%), transportation (12%) and ag sectors (17%)
 - Create \$950 million annual Value Added in industrial (62%), transportation (15%) and agricultural sectors (23%)

Stage 2 findings Sustainability

- Four big issues have surfaced in our evaluation of corn stover as a feedstock
 - Land use
 - Soil health
 - Greenhouse gas emissions
 - Water quality
- Soil health, soil carbon levels and greenhouse gases are inextricably intertwined
- Water quality remains an unknown

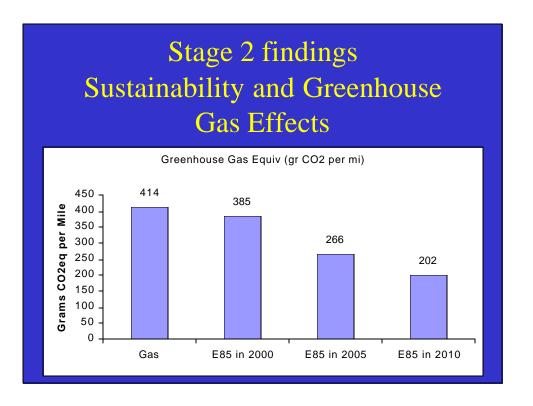






Stage 2 Findings Sustainability and soil carbon

- DOE/ORNL sponsored research at USDA:
 - Lignin as a soil amendment
 - Field studies on the effects of residue removal



Stage 2 findings Technology risks—today's approach to stover harvest

- Collect stover after grain harvest
- Our base case collection steps include:
 - shredding and raking in one operation
 - round baling [580 dry kg (1270 dry lb)]
 - transporting from the field to an intermediate storage facility 8 km (5 miles) away using a bale wagon pulled by a tractor
 - stacking the bales 5 high under a shed using a telescopic handler

Stage 2 findings Technology risk—today's approach to stover harvest

	Low	Base	High
Yield, ton/ac	1.1	1.5	2.5
\$/ton	\$31.10	\$26.90	\$22.20
Density, lb/ft ³	7	9	10
\$/ton	\$30.90	S26.90	\$25.50
Operating hours	50%	100%	150%
\$/ton	\$29.80	\$26.90	\$25.80
Combinations*,			
\$/ton	\$41.00	\$26.90	\$21.00

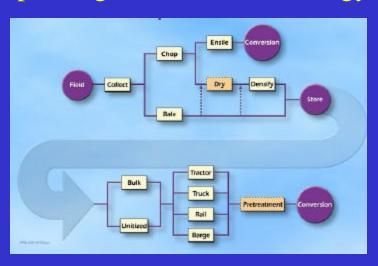
Stage 2—Technology Risks Feedstock Composition

- Corn stover is a complex material
- Economics of ethanol are highly dependent on carbohydrate and lignin content
- Rapid analysis techniques developed at NREL are leading to a more robust understanding of composition and how it will vary
- Groundbreaking analysis techniques not only help to quantify the technical issues in the development stages for a stover-based refinery, but offer vital real-time tools for use in the ethanol plant and in the field

Stage 2 findings Technology risks—today's approach to stover harvest

- Timing is tricky—constrained by grain harvest, stover moisture content and weather
- Inefficient
- Leads to poor quality feedstock
- In Stage 1 we had identified these problems
- In Stage 2, we focused on benchmarking the existing collection strategy and identifying improvements

Stage 2 findings Improving collection technology



Stage 2 Findings Improving collection technology

- International Harvester 1460
 Axial Flow Combine with Row Bean Head
 - Collects the Whole Plant
 - Harvests and Separates Grain From Stover
- Stover Conveyed to Hesston Stakhand 10
 - Density of Stover Increased
 - Dirt Free Collection





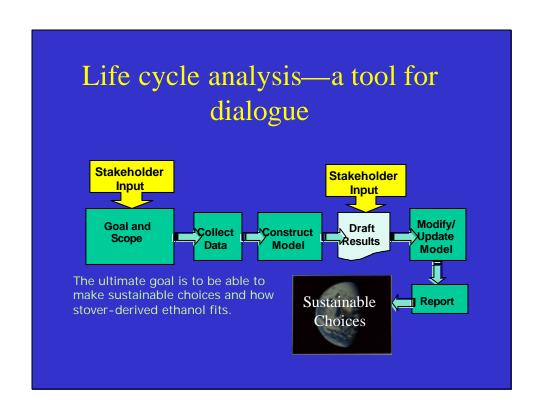
Feedstocks—what have we learned in stage 2?

- As stage 2 comes to an end, we can conclude that:
 - Environmentally sustainable collection of stover is possible
 - There is a sufficient supply of stover to meet our projected market opportunities
 - Soil sustainability is not a showstopper
 - BUT, soil sustainability and its impact on stover cost and climate change are still poorly understood
 - There are opportunities to reduce the delivered cost of stover collection

Feedstocks—what do we need to do in stage 3?

- Improve our understanding of soil sustainability
- Reassess the size of stover as a resource in light of improved information on soil sustainability
- Develop more efficient collection strategies that systemically reduce cost and risk
- Use life cycle analysis as a tool for dialogue about the benefits and risks of a stover-based biorefinery as a sustainable option for society

Talking about sustainability "Systems oriented" "Expanding Resources" "Quality of Life" "Earth" "Ethic" Life Cycle Renewable Resources Economics Environment Dialogue







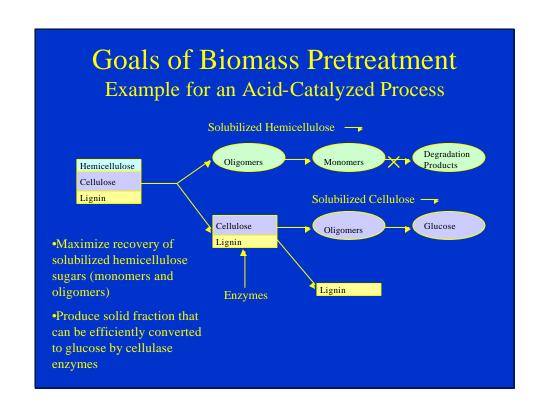
Competitive Technology/ Detailed Technical Assessment: Pretreatment

Dan Schell

Operated for the U.S. Department of Energy by Midwest Research Institute • Battelle • Bechtel

Presentation Outline

- Background
- Technology selection
 - Selection process
 - Information gathering process
 - Results
 - Recommendations
- Pretreatment technology status
 - Investigating technical feasibility
 - NREL capabilities and recent results
- Findings





Pretreatment Challenges



Challenging Reaction Chemistry and Heat and Mass Transfer Conditions

- Many options with poorly understood chemistry
- Heterogeneous solid feedstock that is difficult to chemically analyze
- Broad particulate distribution
- Achieving multiple objectives
 - Maximizing hemicellulose sugar yield
 - Maximizing cellulose conversion



Pretreatment Challenges



Challenging Process Conditions

- High temperature and highly corrosive environment (some options)
- High solids loading
- Understanding post-processing requirements to recover oligomeric sugars
- Understanding downstream consequences (i.e., effects on integrated performance, solid precipitates, etc.)
- Understanding environmental and safety issues

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Pretreatment Selection Aggressive Project Schedule

Technology must already be undergoing performance testing/validation at the pilot scale

Goal for Selection Effort

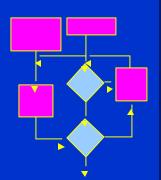
- Objective: To select from the many varieties the best technologies for process integration efforts in Stage 3.
 - Select a pretreatment now to begin stage 3 work
 - Review all technologies and make final selection by late FY02

Variety of Biomass Pretreatments

Pretreatment Category	Pretreatment Types	
Base-Catalyzed	AFEX/FIBEX	
Buse Cutary zea	Alkaline-Peracetic	
	Alkaline-Peroxide	
	Alkaline-Solvent	
	Ammonia	
	Lime	
	Sodium Hydroxide	
Non-Catalyzed	Autohydrolysis	
ivon cuturyzeu	Comminution	
	Hot Water	
	Hot Water-pH Neutral	
Acid-Catalyzed	Hydrochloric	
	Nitric	
	Peracetic	
	Phosphoric	
	Sulfur Dioxide	
	Sulfuric	
Solvent-Based	Organosolv	
Borrent Buseu	Solvents	
Chemical-Based	Peroxide	
Chemical Basea	Wet Oxidation	
	Supercritical Carbon Dioxide	
Others	Biological	
Others	Radiation	

Selection Process

- Applied two-tiered screening process to reduce number of pretreatment options
 - First screen (technical performance)
 - Second screen: data quality and technology readiness/availability
- Biofuel Program's Advanced Pretreatment Task is tracking all pretreatments



Criteria for First Screen

Is the pretreatment effective? Does it meet minimum performance criteria?

1. hemicellulose sugar yield (total sugars)? 75% AND enzymatic cellulose conversion? 80%

OR

2. total sugar yields equivalent to 1.

Criteria for Second Screen

Is the pretreatment sufficiently developed to consider it for Stage 3?

- Data quality criteria:
 - Performance data is required that is supported by carbon & mass balances
- Readiness criteria:
 - Pilot scale work reported and facilities available by June, 2002
 - Small amounts of pretreated material available for bench-scale testing by Dec. 2001
 - Sufficient (drum-scale) pretreated material available to meet process development needs by June 2002

Approach to Information Gathering

- Comprehensive literature survey of pretreatment technologies
 - Applied tiered screening to identify top candidates
 - − Information is available in a Microsoft Access™ database
- Obtained information from pretreatment researchers and technology developers (e.g., Biomass Refining Consortium for Applied Fundamentals and Innovation (CAFI))
 - Followed suggestions of gate 2 reviewers to engage pretreatment community
 - Presented at two CAFI meetings, sent questionnaire to the pretreatment community in September 2001, followed up with phone and emails contacts

Questionnaire

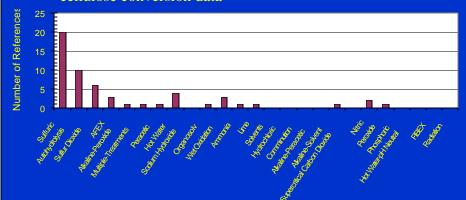
Information Requested from Technology Developers

- Technical criteria-experimental data
 - Hemicellulose (Xylose) yield data?
 - Cellulose digestibility?
 - Ethanol yield?
 - Type of feedstock?
- Quality criteria
 - Carbon/mass balance data available?
- Readiness criteria
 - Economic analysis available?
 - Supply small quantities by Dec. 2001?
 - Supply large quantities by June 2002?
 - Where could pretreatment be performed at the pilot scale?





- ~ 600 unique citations found from literature search and discussions with technology developers
 - New reference continue to be added to database
- 54 papers provided hemicellulosic sugar yield and cellulose conversion data



Passing to the Second Screen

- Pretreatments from literature meeting first screen criteria
- All pretreatments being actively developed
 - Provide feedback to technology developers

Pretreatments Undergoing Second Screen

Pretreatment Category	Pretreatments Undergoing Second Screen	Technology Developers and Providers
Base-	AFEX/FIBEX	Bruce Dale/Michigan State, MBI
Catalyzed	Ammonia*	Y.Y.Lee/Auburn
	Lime	Mark Holtzapple/Texas A&M
Non-	Hot Water (batch)	Charlie Wyman/Dartmouth, Mike
Catalyzed		Antal/Hawaii Natural Energy
•		Institute
	Hot Water (percolation)	Mike Antal, Charlie Wyman
	Hot Water-pH Neutral	Michael Ladisch/Purdue
Acid-	Nitric Acid	Lee MacLean/HFTA
Catalyzed	Sulfur Dioxide	Jack Saddler/UBC, Esteban
•		Chornet/ University of Sherbrooke
	Sulfuric Acid	BC International, Iogen, NREL,
		TVA, Charlie Wyman
	Sulfuric Acid (hot wash process)	NREL
Solvent-	Organosolv (Clean	NREL
Based	Fractionation)	
Chemical-	Peroxide	
Based	Wet Oxidation	Ed Lehrburger/Pure Vision

^{*} Pretreatments passing first screen criteria based on literature

Results of Selection Process

- Sulfuric acid was the only pretreatment to meet all of the first and second screen criteria
- Other pretreatments did not meet all the criteria
 - Data supported by mass/carbon balances
 - Pilot scale testing

Recommendations

- Sulfuric acid selected for initial stage 3 process development work
- Review all technologies in late FY02, in collaboration with an industrial partner
 - Generic Aspen-based process models for acid, alkaline, and non-catalyzed processes are being developed in collaboration with technology developers
 - Technology developers to supply data

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Pretreatment Status Investigating Technical Feasibility

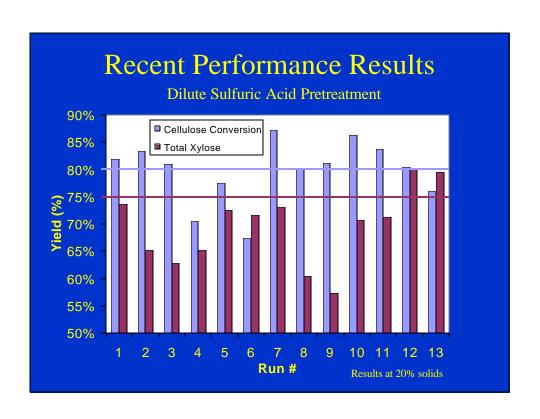
- Assess state of dilute sulfuric acid technology
 - Exploratory pretreatment of corn stover at pilot scale
 - Supply enzyme developers with pretreated feedstock
 - Bench mark current capabilities
 - Identify showstoppers to process development
- Essential to have pretreated materials to move forward with fermentation strain screening and early integration work.

Sunds Reactor Capabilities

Parameter	Range
Reactor Solids Concentration	19-28% (most at 20%)
Residence Times	3-12 min*
Acid Concentration	0%-5% (w/w)
Temperature	140°-195°C

Good capability for generating pretreatment and other process residues for Biofuels Program and external client needs

^{*} Flow-through operation permits a residence time of ~ 0.5-2.0 min (estimated)



Improved Capability Sunds Reactor				
Parameter	Can Achieve Now	With Further Optimization		
Solids Concentration (%)	25-28	? 30		
Total Xylose Yield (%)	80	? 85		
Cellulose Conversion (%)	80	? 90		

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Findings Technology Assessment

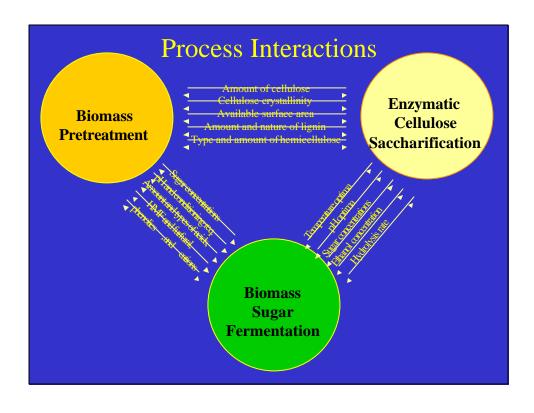
- Dilute sulfuric acid ready for Stage 3
 - Insufficient data and/or readiness for other approaches
- Other technologies will be re-assessed if data becomes available by 8/02
 - A single pretreatment will be recommended to carry forward into FY03 work

Findings Capabilities Assessment

- Demonstrated 80% total xylose yield and >80% cellulose conversion at 20% solids concentration
 - Demonstrates technical feasibility
 - 28% solids concentrations has been achieved
- ? Anticipate ability to achieve critical success factors for pretreatment
- ? Stage 3 work needed to verify this

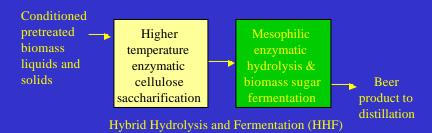
INTERMISSION 10 minute break





Outlook Favors Hybrid Configuration

Anticipate using a hybrid hydrolysis and fermentation (HHF) process configuration that begins like SHF and ends like SSF.



? Process economics will determine the most economic route. Difficult to assess before technology selection completed.

Enzymes — Current Status

- ∠Next generation enzymes under development; lower cost cellulases anticipated in 2003-2004
- ∠We will hear brief reports on the status and outlook from the enzyme developers

Genencor Report

Bill Dean and Mike Knauf

Novozymes Report

Joel Cherry

Today

- Project Overview
- Market Assessment
- Technical and Economic Analysis
- Life Cycle Analysis
- Feedstock
- Pretreatment
- Enzyme

∞Fermentation Microorganism

- Business plan
- High-level Stage 3 plan



Competitive Technology/ Detailed Technical Assessment: Fermentation Strain Selection

Kiran Kadam

January 30, 2002

Operated for the U.S. Department of Energy by Midwest Research Institute • Battelle • Bechtel

Presentation Outline

- Background
 - Importance of effective ethanologen
 - Fermentation challenges/issues
- Strain selection
 - Methodology/Screening criteria
 - Screening results
- Recommendations for Stage 3
- Process implications
- Technical showstoppers
- Outlook for Stage 3

Background

- Economical bioconversion of corn stover requires the following:
 - a well-pretreated substrate
 - an efficient cellulase system
 - an effective ethanologen (ethanol producing microorganism)
- Potential ethanologen
 - Important process technology component
 - Aggressive project schedule
 - Project is not developing new strains
 - Existing strains whose potential has been demonstrated

Fermentation Challenges/Issues

- Feedstock cost: key economic factor
 - Corn stover: 37–40% six-carbon sugars, 23–25% five-carbon sugars? need cofermenting strains
- Desired strain characteristics
 - Efficient fermentation of both C6 and C5 sugars (cost)
 - Hydrolyzate tolerance (industrially relevant conditions)
 - Nutrient requirements (cost)
 - Thermotolerance (compatibility w/2nd generation thermostable enzymes)
 - Stability under extended operation (industrially relevant conditions)
- Environmental permitting
 - More complicated for cofermenting recombinant strains
 - Corn-to-ethanol technology uses wild type yeasts

Fermentation Strain Selection Objective and Approach

- Objective: Review available ethanologenic strains and recommend 2-4 strains for Stage 3 studies with corn stover hydrolyzate
- Approach:
 - Survey the literature on fermentative strains
 - Evaluate and compare performance based on literature data

Survey of Reported Strains

- About 150 references scrutinized
- Culling criterion:
 Strains must have ability to ferment glucose and at least one pentose sugar
- 34 fermentative strain options identified
 - A few options based on using two microorganisms

Fermentative Strain Options

Bacteria
Escherichia coli KO11 20 E. chrysanthemi and E. 2 E. coli SL28, SL40 3 E. coli KO11, SL40 21 E. chrysanthemi B374 pZM15 22 Clostridium 4 E. coli FBR3 (plasmid pLO1297) 5 E. coli ST09, ST32 6 Klebsiella oxytoca P2
7 K. oxytoca M5A1
(pLO1555)
8 K. oxytoca
SZ2(pCPP2006) and
SZ6(pCPP2006)
9 K. planticula ATCC pLNH32) 5. cerevisiae 1400 (pLNH33) 5. cerevisiae 1400 424A(LNH S. cerevisiae YHM4 and YHM7 K. planticola ATCC 33531 pZM15 27 rDNAS. cerevisiae 25 Tyzario Zymomonas mobilis 39676 (pZB206) 28 S. cerevisiae 424 and T1 w/ pLNH32 11 Z. mobilis ZM4 (pZB5) 12 Z. mobilis 39676 (pZB4L) 13 Z. mobilis C25 29 S. cerevisiae 424A(LNH-ST) 30 rDNA S. cerevisiae 14 Z. mobilis AX101 15 Bacillus stearothermophilus pNW-PET B. stearothermophilus LLD-15, LLD-16, T13 Lactobacillus casei 686 Bacteroides olypragmatus Type rain GP4 Erwinia chrysanthemi EC 16 pLOI 555

Methodology

- Methodology similar to that used in pretreatment selection
- Primary screen with a broad set of criteria
 - Basic efficacy screen
- Secondary screen with quantitative criteria
 - Impact on MESP
- Recommend strains for Stage 3
 - Select top ranking strains
 - Availability for licensing by a third party

Primary Screen

- Minimum performance criteria
 - ? 80% ethanol yield on sugars
 - ? 4% (w/v) ethanol concentration
- Identify other compelling traits
 - Thermotolerance
 - Secretion of endoglucanases/hydrolytic enzymes
 - Ability to metabolize cellobiose
 - Demonstration at pilot scale

Strain	Ownership
	U. of Florida/BCI
	U. of Florida/BCI
	USDA/ U. of Florida/BCI
	U. of Florida/BCI
	U. of Florida/BCI
	U. of Florida/BCI
Z. mobilis 39676 (pZB4L)	NREL
Z. mobilis AX101	NREL
Paecilomyces sp. NF1	NREL
S. cerevisiae 1400 (pLNH32)	Purdue U./Iogen
S. cerevisiae 1400 424A(LNH-ST)	Purdue U./Iogen
S. cerevisiae 424A(LNH-ST)	Purdue U.
S. cerevisiae	U. of Stellenbosch, S. Africa
S. cerevisiae (ATCC 60868) and P.	n/a
stipitis Y-7124	
B. stearothermophilus LLD-16	Imperial College/ Agrol
	Technologies Ltd., UK
C. thermosaccharolyticum	MIT
Z. mobilis and C. saccharolyticum	n/a

Substrate Utilization Range of Strains Passing Primary Screening

	Glucose	Xylose	Other Hexoses	Arabinose	Cellobiose
rDNA E. coli	?	?	?	?	
rDNA K. oxytoca	?	?	?	?	?
rDNA E. chrysanthemi	?	?	?		?
rDNA Z. mobilis	?	?		?	
wt Paecilomyces sp.	?	?	?	?	
rDNA S. cerevisiae	?	?	?		
wt S. cerevisiae and wt P. stipitis	?	?	?		
wt B. stearothermophilus	?	?			?
wt C. thermosaccharolyticum	?	?			
wt Z. mobilis and wt C. saccharolyticum	?	?			

[?] indicates ability to ferment to ethanol; wt indicates wildtype species

Secondary Screen

- Net change in MESP as screening criterion
- Cost impacts of key strain traits
 - Ethanol production efficiency
 - Thermotolerance
- Traits for which cost impacts not quantified:
 - Nutrient requirements
 - Estimate costs from literature but don't use results to reject strain
 - Ability to secrete endoglucanases
 - Lower enzyme loading?
 - Ability to directly metabolize cellobiose
 - Lower ?-glucosidase requirement?

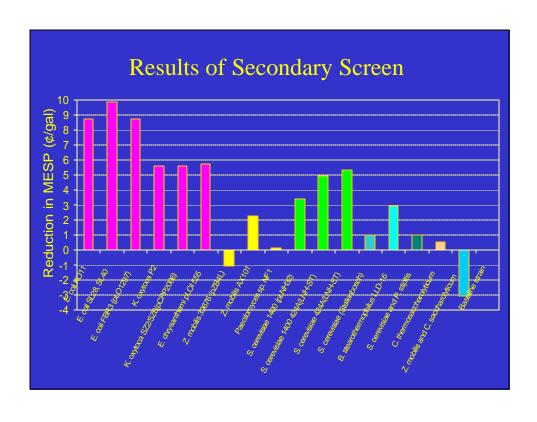
Impacts on MESP

• Ethanol production efficiency

	Baseline conversion,	¢ per additional 10% converted/unconverted to ethanol
Xylose	85	±4.0
Arabinose	85	±0.6
Galactose/mannose	0	+0.7

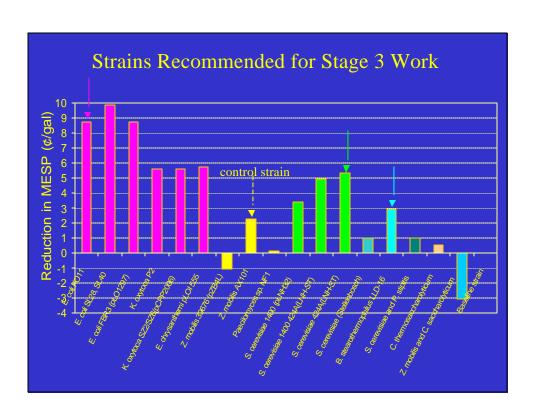
- Thermotolerance
 - Benefits of high-temperature SSF not quantified

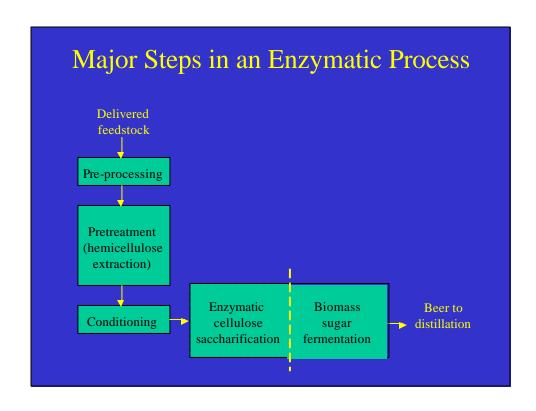
Contamination loss	Cost impact, ¢/gal ethanol
5% (Baseline)	0.0
1% (Assume for	6.0
thermophilic strains)	



To	n Si	trains	Passing	Second	lary S	Screen
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Strain	Reduction in MESP, ¢/gal ethanol	Other attributes/comments
E. coli KO11, SL40	9.3	Best of Ingram strains.
E. coli FBR3 (pLO1297)	8.8	Based on plasmid developed by U. of Florida.
E. chrysanthemi pLOI 555	5.7	Secretes endoglucanases and metabolizes cellobiose.
K. oxytoca P2	5.6	Secretes endoglucanases and metabolizes cellobiose.
S. cerevisiae 424A(LNH-ST)	5.4	Owned by Purdue U. Easy to license.
S. cerevisiae 1400 424A(LNH-ST)	4.9	Demonstrated at pilot scale. Owned by Iogen.
B. stearothermo- philus LLD-16	2.9	Thermotolerant and metabolizes cellobiose. Nonrecombinant strain. Demonstrated at pilot scale.
Z. mobilis AX101	2.3	Can serve as baseline strain.





Process Implications

- pH and thermostability of cellulases being developed not yet known
- Acid or neutral cellulases best depending on strain
- Strain and enzyme characteristics affect process configuration

	pН	Temperature	Process
	range	range, °C	Implications
E. coli KO11	6.0-	32–37	Neutral cellulases;
	6.8		HHF mode
S. cerevisiae	5.2	38	Acid cellulases;
424A(LNH-ST)			HHF mode
B. stearothermophilus	6.5	65–70	Neutral cellulases;
LLD-16			HHF or SSF mode

Technical Showstoppers

- Fermentation technology appears feasible
 - Meet aggressive conversion/rate goals set in process engineering model
 - Using realistic levels of cellulase enzyme(s)
 - "Robustness" under industrially relevant conditions
 - Demonstrate integrated process performance at a large enough scale
 - Hydrolyzate conditioning costs
 - High nutrient levels (used in reported studies) mitigate hydrolyzate toxicity
 - Nutrient costs: need to be ?3¢/gal ethanol

Legal/Regulatory Compliance

- Patent/IP positions
 - All strain developers/owners open to third party licensing
 - Terms and agreements for such licensing need to be negotiated
- Waste steams, emissions, safety, permitting issues
 - More complicated for GMOs (genetically modified organisms)
 - But issues not insurmountable
 - Related extra costs, if any, need to be identified

Outlook

- Early in Stage 3
 - Assess strain performance using corn stover hydrolyzate
 - Knowledge gap about sugar utilization patterns/rates re: corn stover w/minimal nutrients
 - For promising strains
 - Determine sequence of sugar consumption and rates
 - Characterize requirements for hydrolyzate conditioning
 - For the most promising strain(s)
 - Develop/demonstrate low-cost media
- Later in Stage 3
 - Optimization of HHF
 - Process integration
 - Identify terms for licensing by a third party (i.e., the technology commercializer)

Questions?

Today

- Project Overview
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- Pretreatment
- Enzyme
- Fermentation Microorganism
- **Business plan**
- High-level Stage 3 plan





Enzyme Sugar-Ethanol Platform Business Plan

James D. McMillan

Gate 3 Project Review, Golden, Colorado January 30, 2002

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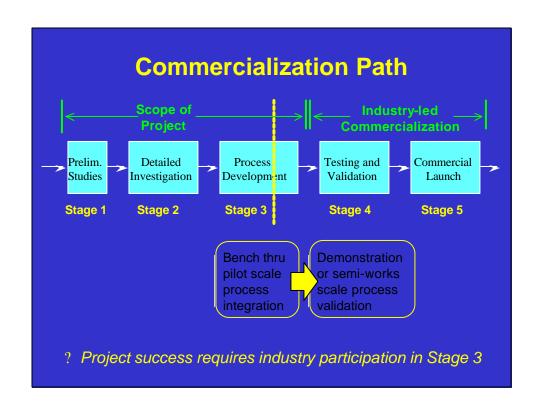
Part III: Presentations

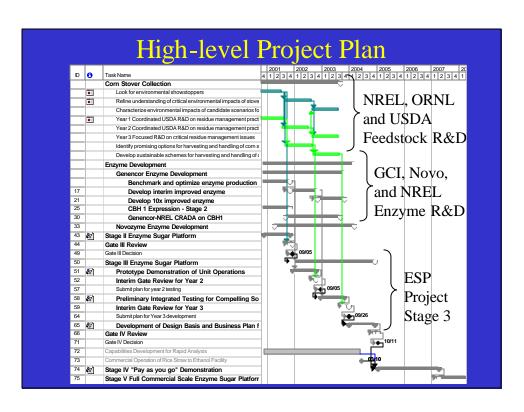
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✓Business Plan
✓Overall Plan – Jim McMillan
✓Colloquy Results – Jim Hettenhaus (cea)
✓LOI for Stage 4 Demo. Plant – John Ashworth
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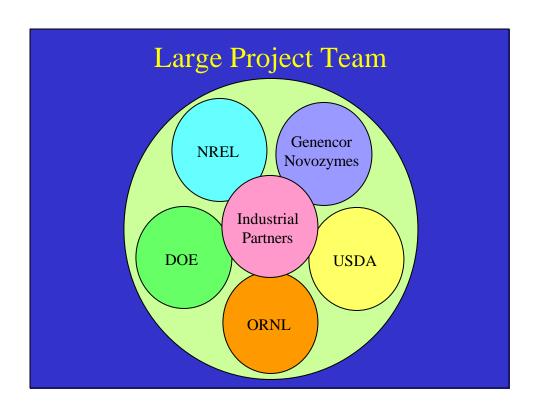
≤Stage 3 Overview – Jim McMillan

Overall Business Plan Outline

- Commercialization path
- High-level project plan
- Project coordination
- Anticipated timeline

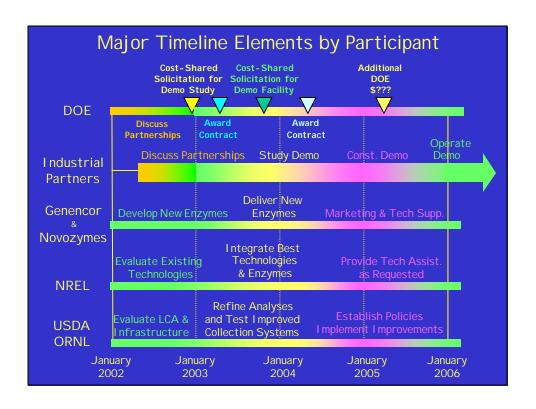






Project Coordination

- Parallel efforts must succeed on schedule
 - Sustainability studies (LCA, etc.) must show that corn stover is a renewable and abundant feedstock
 - Collection infrastructure and policies must exist and be able to supply corn stover at low cost
 - Enzymes must be available for later Stage 3 process integration and demonstration work
- Stage 3 is a large effort
 - a variety of potential systems must be evaluated
- Coordination is essential for project success!



Key External Tasks

- Increase rigor of sustainability analysis
 - Continue farmer and environmental community outreach
 - Create a public forum to discuss collection issues
 - Extend efforts to reduce feedstock cost
 - Begin working with USDA resource conservation districts and with non-profit groups focused on rural development
- Build support and expertise for policy development
 - Increase recognition of project's alignment with Congress's bioenergy & bioproducts R&DD goals
 - Facilitate USDA ownership of infrastructure development
 - Bring EPA into the picture to address regulatory issues
 - Demonstrate GHG reduction role for corn stover to bioenergy & bioproducts

Colloquy Results

LOI Issuance

Today

- Project Overview
- Market Assessment
- Technical and Economic Analysis
- Life Cycle Analysis
- Feedstock
- Pretreatment
- Enzyme
- Fermentation Microorganism
- Business plan
- ⊠High-level Stage 3 plan